CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019



INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Ballet Tech Foundation, Inc. and Subsidiary

We have audited the accompanying consolidated financial statements of Ballet Tech Foundation, Inc. (a not-for-profit corporation) and Subsidiary, which comprise the consolidated statements of financial position as of June 30, 2020 and 2019, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Ballet Tech Foundation, Inc. and Subsidiary as of June 30, 2020 and 2019, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 11c to the financial statements, in March 2020, the United States declared the global pandemic novel coronavirus COVID-19 outbreak a national emergency. As a result, the Organization has suspended and/or altered some of its program activities at the direction of state, local and international governmental authorities. Our opinion is not modified with respect to this matter.

Lutz + Can, LLP

New York, New York November 12, 2020

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2020 AND 2019

| | 2020 | 2019 |
|---|--------------|--------------|
| Assets | | |
| Cash and cash equivalents (Notes 1c and 4) | \$14,030,213 | \$12,004,138 |
| Unconditional promises to give (Notes 1d and 5) | | |
| Without donor restrictions | 89,250 | 87,900 |
| With donor restrictions | 35,000 | - |
| Investments (Notes 1e and 6) | 4,352,604 | 4,085,398 |
| Accounts receivable | 53,135 | 38,532 |
| Rents receivable, net of allowance of \$268,730 in 2020 (Note 1f) | 268,868 | 50,301 |
| Prepaid expenses | 34,216 | 18,255 |
| Property and equipment, at cost, net of accumulated | , | , |
| depreciation (Notes 1h, 8 and 9) | 8,855,292 | 8,675,332 |
| Deferred charges, net (Notes 1g and 7) | 343,595 | 383,470 |
| Deferred rental income (Note 1i) | 605,200 | 314,704 |
| Reserve fund - condominium association (Note 9a) | 396,000 | 396,000 |
| Total Assets | \$29,063,373 | \$26,054,030 |
| Liabilities and Net Assets | | |
| Liabilities | | |
| Accounts payable and accrued expenses | \$ 204,854 | \$ 167,875 |
| Prepaid real estate tax escalation and other income | 17,386 | 226,242 |
| Loan payable (Note 10) | 307,700 | - |
| Special assessments payable Note 8) | 161,338 | - |
| Security deposits payable | 21,181 | 21,006 |
| Total Liabilities | 712,459 | 415,123 |
| Commitments and Contingencies (Notes 11 and 13) | | |
| Net Assets | | |
| Without Donor Restrictions | | |
| Board designated reserve (Note 3a) | 800,000 | 800,000 |
| Other | 25,628,160 | 24,578,907 |
| Total Without Donor Restrictions | 26,428,160 | 25,378,907 |
| With Donor Restrictions (Note 3b) | 1,922,754 | 260,000 |
| Total Net Assets | 28,350,914 | 25,638,907 |
| Total Liabilities and Net Assets | \$29,063,373 | \$26,054,030 |

CONSOLIDATED STATEMENTS OF ACTIVITIES

YEARS ENDED JUNE 30, 2020 AND 2019

| | 2020 | 2019 |
|---|---------------------------------------|---------------------------------------|
| Changes in Net Assets Without Donor Restrictions | | |
| Revenue and Other Support | | |
| Contributions (Note 5) | \$ 493,270 | \$ 809,979 |
| Studio rental income (Note 12) | 873,130 | 946,806 |
| New York City Department of Education rental income (Note 12) | 1,067,495 | 1,072,171 |
| Net rental income - Theater Unit, net of direct expenses of | 1,001,100 | .,0.2, |
| \$1,059,801 (2020) and \$736,078 (2019) (Note 11a) | 1,840,501 | 2,139,130 |
| Joyce Theater box office revenue | - | 33,055 |
| Net investment income (Note 6) | 254,683 | 320,778 |
| Reimbursed expenses and miscellaneous income | 109,002 | 123,213 |
| Trembureed expenses and missenanced means | 4,638,081 | 5,445,132 |
| Net assets released from restrictions | .,000,001 | 0,1.0,102 |
| Satisfaction of time and program restrictions | 260,000 | 110,000 |
| | | |
| Total Revenue and Other Support | 4,898,081 | 5,555,132 |
| Expenses | | |
| Program Services | 3,314,527 | 3,493,555 |
| Supporting Services | | |
| Management and general | 259,264 | 282,321 |
| Fundraising | 275,037 | 286,402 |
| Total Supporting Services | 534,301 | 568,723 |
| | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |
| Total Expenses | 3,848,828 | 4,062,278 |
| Increase in Net Assets Without Donor Restrictions | 1,049,253 | 1,492,854 |
| | | |
| Changes in Net Assets With Donor Restrictions | | |
| Contributions (Note 5) | 1,922,754 | 260,000 |
| Net assets released from restrictions | (260,000) | (110,000) |
| Increase in Net Assets With Donor Restrictions | 1,662,754 | 150,000 |
| Increase in net assets | 2,712,007 | 1,642,854 |
| Net assets, beginning of year | 25,638,907 | 23,996,053 |
| Not Accete Find of Year | #20.250.04.4 | # 05 000 007 |
| Net Assets, End of Year | \$28,350,914 | \$25,638,907 |

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES

YEARS ENDED JUNE 30, 2020 AND 2019

| | 2020 | | | 2019 | | | | | | |
|-------------------------------------|------------------------|------------------------|------------------|-----------|-------------------|------------------------|------------------------|-----------------|-----------|-------------------|
| | Program Services | Sup | porting Services | s | | Program Services | Sup | porting Service | s | |
| | The Ballet Tech School | Management and General | Fundraising | Total | Total Expenses | The Ballet Tech School | Management and General | Fundraising | Total | Total Expenses |
| Salaries and wages | \$ 1,602,172 | \$ 92,024 | \$ 166,455 | \$258,479 | \$1,860,651 | \$ 1,622,964 | \$ 113,667 | \$ 168,582 | \$282,249 | \$1,905,213 |
| Employee benefits and payroll taxes | 301,517 | 20,468 | 37,291 | 57,759 | 359,276 | 304,902 | 21,354 | 31,671 | 53,025 | 357,927 |
| Total Personnel Expenses | 1,903,689 | 112,492 | 203,746 | 316,238 | 2,219,927 | 1,927,866 | 135,021 | 200,253 | 335,274 | 2,263,140 |
| Production consultants | 18,700 | 975 | 325 | 1,300 | 20,000 | 31,296 | 1,500 | 500 | 2,000 | 33,296 |
| Professional fees and services | 88,541 | 16,602 | 5,534 | 22,136 | 110,677 | 92,613 | 17,365 | 11,773 | 29,138 | 121,751 |
| Artistic consultants | 96,650 | - | 600 | 600 | 97,250 | 119,764 | - | - | - | 119,764 |
| Owned space expenses | 605,980 | 47,133 | 20,199 | 67,332 | 673,312 | 661,405 | 51,359 | 22,011 | 73,370 | 734,775 |
| Rented space expenses | 5,476 | - | - | - | 5,476 | 34,470 | - | - | - | 34,470 |
| Insurance | 37,838 | 6,975 | 2,325 | 9,300 | 47,138 | 34,818 | 6,528 | 2,176 | 8,704 | 43,522 |
| Production expenses | 1,385 | - | - | - | 1,385 | 16,369 | - | - | - | 16,369 |
| Travel and sustenance | 122,843 | 91 | 30 | 121 | 122,964 | 149,203 | 219 | 431 | 650 | 149,853 |
| Printing, postage, etc. | - | - | 17,048 | 17,048 | 17,048 | - | - | 26,470 | 26,470 | 26,470 |
| Marketing and promotion | - | - | - | - | - | 3,560 | - | - | - | 3,560 |
| Dancewear and other school expenses | 29,780 | - | - | _ | 29,780 | 41,454 | - | - | - | 41,454 |
| Office operations | 66,024 | 11,878 | 3,951 | 15,829 | 81,853 | 57,915 | 10,859 | 3,620 | 14,479 | 72,394 |
| Real estate taxes | 149,535 | 28,038 | 9,346 | 37,384 | 186,919 | 144,290 | 27,054 | 9,018 | 36,072 | 180,362 |
| Miscellaneous expenses | 7,665 | 1,251 | 656 | 1,907 | 9,572 | 16,140 | 1,967 | | 1,967 | 18,107 |
| Total expenses before depreciation | 3,134,106 | 225,435 | 263,760 | 489,195 | 3,623,301 | 3,331,163 | 251,872 | 276,252 | 528,124 | 3,859,287 |
| Depreciation | 180,421 | 33,829 | 11,277 | 45,106 | 225,527 | 162,392 | 30,449 | 10,150 | 40,599 | 202,991 |
| Total Expenses | \$ 3,314,527 | \$ 259,264 | \$ 275,037 | \$534,301 | \$3,848,828 | \$ 3,493,555 | \$ 282,321 | \$ 286,402 | \$568,723 | \$4,062,278 |

CONSOLIDATED STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2020 AND 2019

| | 2020 | 2019 |
|--|--------------|----------------|
| Cash Flows From Operating Activities | | |
| Increase in net assets | \$ 2,712,007 | \$ 1,642,854 |
| Adjustments to reconcile increase in net assets to net | ¥ =,: :=,::: | ¥ 1,01=,001 |
| cash provided by operating activities: | | |
| Depreciation | 364,145 | 342,697 |
| Amortization | 39,875 | 39,875 |
| Unrealized gain on investments | (27,206) | (17,764) |
| Contributions for property and equipment acquisitions | (81,600) | - |
| Increase in allowance for doubtful accounts | 268,730 | - |
| (Increase) decrease in: | | |
| Unconditional promises to give | (36,350) | (12,500) |
| Accounts receivable | (14,603) | (7,075) |
| Rents receivable | (487,297) | 25,920 |
| Prepaid expenses | (15,961) | (110) |
| Deferred rental income | (290,496) | (290,496) |
| Increase (decrease) in: | | |
| Accounts payable and accrued expenses | 36,979 | 53,773 |
| Prepaid real estate tax escalation and other income | (208,856) | 226,242 |
| Security deposits payable | 175 | (2,350) |
| Net Cash Provided By Operating Activities | 2,259,542 | 2,001,066 |
| Cash Flows From Investing Activities | | |
| Proceeds from sale of investments | 5,047,670 | 4,287,779 |
| | | |
| Purchase of investments | (5,287,670) | (3,607,779) |
| Acquisition of property and equipment | (382,767) | (246,161) |
| Contributions for property and equipment acquisitions | 81,600 | - (106 013) |
| Leasing costs | (5/1/167) | (186,813) |
| Net Cash Provided (Used) By Investing Activities | (541,167) | 247,026 |
| Cash Flows From Investing Activities | | |
| Proceeds from loan payable | 307,700 | - |
| 1 1000000 Holli loali payablo | | |
| Net increase in cash and cash equivalents | 2,026,075 | 2,248,092 |
| Cash and cash equivalents, beginning of year | 12,004,138 | 9,756,046 |
| Cash and Cash Equivalents, End of Year | \$14.030.212 | ¢12 004 129 |
| Cash and Cash Equivalents, Ellu of Teal | \$14,030,213 | \$12,004,138 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 1 - Organization and Summary of Significant Accounting Policies

a - Organization

Ballet Tech Foundation, Inc. supports the creation and presentation of new ballets by choreographer Eliot Feld, and operates the Ballet Tech School (the "School"). The School identifies talented children in New York City's public school system and provides those most talented with tuition-free professional ballet training.

Odette LLC is a Delaware Limited Liability Company formed on April 6, 2006 and owned 100% by Ballet Tech Foundation Inc. Odette LLC owns the Theater Unit at the 890 Broadway Condominium in New York, New York.

In the year ended June 30, 2020, the School auditioned 10,448 students, worked with 102 cooperating public schools throughout New York City, and selected a total of 384 students. 525 beginners took introductory ballet classes for up to 11 weeks. 142 students in grades 4 through 8 attended an on-site New York City public school program created to provide them with a challenging academic curriculum alongside their intensive dance program. The academic program, which takes place at 890 Broadway, is a collaboration between the Organization and the New York City Department of Education. Another 21 students attended high school at the Professional Performing Arts School (PPAS) and returned to Ballet Tech in the afternoons for dance classes.

During the year ended June 30, 2019, Ballet Tech presented a one-week performance season in the spring of 2019. That season, at the Joyce Theater, was attended by 2,377 people. Also in the year ended June 30, 2019, the School auditioned 21,668 students, worked with 202 cooperating public schools throughout NYC, and selected a total of 775 students. 550 beginners took introductory ballet classes for up to 12 weeks. 145 students in grades 4 through 8 attended the onsite NYC public school program. Another 36 students attended high school at PPAS and returned to Ballet Tech in the afternoons for dance classes.

b - Principles of Consolidation

The consolidated financial statements include the accounts of Ballet Tech Foundation, Inc. and Odette LLC. All significant intercompany transactions and accounts have been eliminated.

c - Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid debt instruments, purchased with a maturity of three months or less and money market funds, to be cash equivalents.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 1 - Organization and Summary of Significant Accounting Policies (continued)

d - Contributions and Unconditional Promises to Give

Contributions received are recorded as net assets with or without donor restrictions depending on the existence and/or nature of any donor restrictions.

Contributions are recognized when the donor makes a promise to give to the Organization, that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restriction if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are released to net assets without donor restrictions. Conditional promises to give that have measurable performance or other barrier and a right of return are not recognized until the conditions on which they deposited have been met.

The Organization uses the allowance method to determine uncollectible promises to give. The allowance is based on prior years experience and management's analysis of specific promises made.

e - Investments and Fair Value Measurements

The Organization reflects investments in certificates of deposit at fair value in the statement of financial position. Interest, dividends, gains and losses on investments are reflected in the statement of activities as increase and decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulations or by law. Investment income restricted by the donor is reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the income is recognized.

Generally accepted accounting principles establish a fair value measurement hierarchy that prioritizes the inputs to valuation techniques. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, Level 2 inputs consist of observable inputs other than quoted prices for identical assets, and Level 3 inputs consist of unobservable inputs and have the lowest priority. The Organization uses the higher priority valuation techniques based on available inputs to measure fair values. The fair value of the Organization's investments is measured using Level 1 inputs, quoted prices in active markets.

f - Rents Receivable

Rents receivable are reported at the outstanding balance less an allowance for credit losses when appropriate.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 1 - Organization and Summary of Significant Accounting Policies (continued)

g - Deferred Charges

All costs are amortized using the straight-line method. Leasing costs are being amortized over the related lease term. Condominium closing costs are amortized over thirty-nine years.

h - Property and Equipment

Property, furniture, equipment and studio improvements are recorded at cost. Donations of property and equipment are recorded as support at their estimated fair value. Depreciation is computed using the straight-line method over the estimated useful life of the asset.

i - Deferred Rental Income

The Organization records rental income associated with one of its leases on a straight-line basis over the life of the lease. The difference between the straight-line amount and the amount actually received during the year is recorded as an asset and additional income in the accompanying financial statements.

j - Financial Statement Presentation

The financial statements have been prepared in accordance with U.S. generally accepted accounting principles, which require the Organization to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets Without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Organization's management and Board of Trustees.

Net Assets With Donor Restrictions

Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

k - Functional Allocation of Expenses

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Expenses are applied directly to programs where applicable or allocated on a reasonable and consistent basis. A substantial portion of the Organization's expenses are directly related to program activities. The expenses that are allocated include salaries and employee benefits, general office expenses, occupancy costs, depreciation, and insurance which are allocated based on an estimate of time and effort.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 1 - Organization and Summary of Significant Accounting Policies (continued)

I - Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

m - Tax Status

Ballet Tech Foundation, Inc. is a not-for-profit organization exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and has been designated as an organization which is not a private foundation.

Odette, LLC is a Delaware Limited Liability Company. The results of its operations are reportable on the tax return of the Ballet Tech Foundation, Inc.

n - Subsequent Events

The Organization has evaluated subsequent events through November 12, 2020, the date that the financial statements are considered available to be issued.

o - New Accounting Pronouncement

During 2019, the Organization adopted Accounting Standards Update ("ASU") No. 2018-08, Not-for-Profit Entities: Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The ASU clarifies and improves the current guidance about whether a transfer of assets is a contribution or exchange transaction. In addition, the update requires that an entity determine whether a contribution is conditional on the basis of whether an agreement includes a measurable, performance-related barrier that must be overcome and either a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets. The amendments in the ASU were applied on a modified retrospective basis. The adoption of this ASU resulted in no significant changes in the way the Organization recognizes revenue.

Note 2 - Information Regarding Liquidity and Availability

The Organization operates with a balanced budget for each fiscal year based on the revenues expected to be available to fund anticipated expenses. A substantial portion of annual revenue is comprised of rentals and contribution revenue raised during the current year, and revenue from other sources earned during the year. The Organization considers general expenditures to consist of all expenses related to its ongoing program activities, and the expenses related to general, administrative, and fundraising activities undertaken to support those services.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 2 - Information Regarding Liquidity and Availability (continued)

The Organization regularly monitors liquidity to meet its operating needs and other commitments and obligations, while seeking to maximize the investment of its available funds. Management prepares regular cash flow projections to determine liquidity needs. Financial assets in excess of daily cash requirements are invested in certificates of deposit and money market funds.

The Organization's financial assets as of June 30, 2020 and 2019 and those available within one year to meet cash needs for general expenditures within one year are summarized as follows:

| | 2020 | 2019 |
|---|--------------------------------------|-------------------------------------|
| Financial Assets at Year End: Cash and cash equivalents Unconditional promises to give Investments | \$14,030,213 124,250 4,352,604 | \$12,004,138 87,900 4,085,398 |
| Other receivables | 322,003 | <u>88,833</u> |
| Total Financial Assets | 18,829,070 | 16,266,269 |
| Less: Amounts not Available to be Used within One Year: Net assets with donor restrictions, subject to expenditure for specific purposes or passage of time | (1,922,754) | (260,000) |
| Plus: Net assets with restrictions to be met in less than one year | 922,754 | 260,000 |
| Less: Long-term investment - certificates of deposit | (733,865) | (240,062) |
| Less: Board designated funds | (800,000) | (800,000) |
| Financial Assets Available to Meet General Expenditures within One Year | <u>\$16,295,205</u> | <u>\$15,226,207</u> |

In addition to these financial assets available within one year, the Organization's Board designated reserve could be made available at any time to meet cash needs for general expenditures at the discretion of the Board.

Note 3 - Restrictions and Designations on Net Assets

a - <u>Net Assets Without Donor Restrictions-</u> <u>Board Designated Reserve</u>

The board designated cash reserve represents funds specifically reserved by the Board for future activities of the Organization.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 3 - Restrictions and Designations on Net Assets (continued)

b - Net Assets With Donor Restrictions

Net assets with donor restrictions represent contributions to the Organization which are restricted to either future periods or future programs.

Note 4 - Concentration of Credit Risk

The Organization maintains cash balances in various financial institutions located in New York, New York. The balances are insured by the Federal Deposit Insurance Corporation up to \$250,000 for each institution.

Note 5 - <u>Unconditional Promises to Give and Contributions</u>

Unconditional promises to give are due in less than one year. Uncollectible promises are expected to be insignificant.

During the years ended June 30, 2020 and 2019, one donor accounted for approximately 78% and 47%, respectively, of contributions.

Note 6 - <u>Investments</u>

Investments, which are classified as Level 1 in the fair value hierarchy, consist of the following at June 30:

| | 202 | 20 | 2019 | | |
|-------------------------|--------------------|--------------------|--------------------|--------------------|--|
| | Cost | Fair Cost Value | | Fair Value | |
| | COSI | value | Cost | <u>value</u> | |
| Certificates of deposit | <u>\$4,320,000</u> | <u>\$4,352,604</u> | <u>\$4,080,000</u> | <u>\$4,085,398</u> | |

Net investment income is summarized as follows:

| | 2020 | 2019 |
|------------------------|------------------|------------------|
| Interest and dividends | \$227,477 | \$303,014 |
| Unrealized gain | <u>27,206</u> | 17,764 |
| | <u>\$254,683</u> | <u>\$320,778</u> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 7 - <u>Deferred Charges</u>

Deferred charges consist of the following at June 30:

| | 2020 | 2019 |
|--------------------------------|-------------------|-------------------|
| Condominium closing costs | \$133,375 | \$133,375 |
| Theater unit leasing costs | 373,625 | 373,625 |
| | 507,000 | 507,000 |
| Less: Accumulated amortization | <u>(163,405</u>) | <u>(123,530</u>) |
| | <u>\$343,595</u> | <u>\$383,470</u> |

Note 8 - Property and Equipment

Property and equipment consist of the following at June 30:

| | <u>Life</u> | 2020 | 2019 |
|--------------------------------|-------------|--------------|----------------------|
| Condominium units (Note 8a) | 5-39 years | \$ 1,780,074 | \$ 1,780,074 |
| Theater Unit (Note 8b) | 5-39 years | 8,965,667 | 8,965,667 |
| Studio improvements | 20 years | 4,142,127 | 4,075,280 |
| Roof replacement | 32 years | 324,048 | 324,048 |
| Office furniture and equipment | 5-10 years | 438,279 | 405,527 |
| Fire panel | 20 years | 226,472 | 226,472 |
| Production equipment | 3-5 years | 88,898 | 88,898 |
| Pianos | 10 years | 114,205 | 42,180 |
| Freight elevator | 32 years | 438,389 | - |
| Construction in progress | - | 65,010 | 130,918 |
| | | 16,583,169 | 16,039,064 |
| Less: Accumulated depreciation | | (10,477,550) | <u>(10,113,405</u>) |
| · | | 6,105,619 | 5,925,659 |
| Land - Theater Unit | | 2,749,673 | 2,749,673 |
| Total | | \$ 8,855,292 | \$ 8,675,332 |

Depreciation expense for the years ended June 30, 2020 and 2019 was \$364,145 and \$342,697, respectively, including \$138,618 and \$139,706 related to the Theatre Unit, which is netted with rental income on the consolidated statement of activities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 8 - Property and Equipment (continued)

As of June 30, 2020, the Organization had paid a special assessment of \$277,051 to 890 Broadway Condominium for the replacement of the freight elevator. The balance of \$161,338 will be paid monthly through August 2021.

Note 9 - Investment in Condominium Units and Investment in Theater Unit

a - Investment in Condominium Units

In 1986, the Organization purchased, jointly with Ballet Theatre Foundation, Inc. ("ABT"), the building at 890 Broadway, New York City (the "Building"). In 1997, the Organization and ABT effected a condominiumization of the building (in accordance with a declaration of condominium dated June 4, 1997).

Under the declaration of condominium, four condominium units were created. The Organization owns three units representing the first, fifth, sixth, seventh and eighth floors, and ABT owns one unit representing the second, third and fourth floors.

The Board of Managers of the condominium maintains a reserve fund in accordance with the declaration of condominium and has the ability to assess the unit owners in order to replenish the reserve fund or to increase it as necessary. The Organization's current share of the reserve fund of \$396,000 has been reflected in the accompanying statement of financial position.

b - Theater Unit

Under the original condominiumization of the building, in 1997, the Organization and ABT owned the first floor equally as a tenancy-in-common. This floor is leased to a tenant who uses the space as a movie theater (Note 11a).

The Organization formed its subsidiary, Odette LLC, for the purpose of acquiring the entire interest in the first floor.

Net rental income for the years ended June 30, 2020 and 2019 totaled \$2,109,231 and \$2,139,130, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 10 - Loan Payable

On May 1, 2020, the Organization received a loan totaling \$307,700 under the Paycheck Protection Program administered by the U.S. Small Business Administration. The loan bears interest at 1% per annum, is due April 5, 2022 and may be forgiven in its entirety if the Organization meets certain employee retention requirements and the funds are used for eligible expenses.

Note 11 - Commitment and Contingencies

a - In January, 2018, the Organization entered into a new lease with an unaffiliated tenant occupying the Theater Unit. The term of the lease began January 2, 2018 and expires May 31, 2033. In addition to minimum annual base rent, the tenant is charged additional rent consisting of real estate taxes, condominium common charges and assessments, water, sewer and insurance expenses. During the years ended June 30, 2020 and 2019, rental income consisted of \$2,290,500 of base rent and \$609,802 and \$584,708, respectively, of operating expense reimbursements.

Future minimum lease payments are as follows:

| <u>Year Ending June 30,</u> | |
|----------------------------------|--------------|
| 2021 | \$ 2,000,000 |
| 2022 | 2,000,000 |
| 2023 | 2,026,254 |
| 2024 | 2,315,000 |
| 2025 | 2,315,000 |
| Thereafter, through May 31, 2033 | 19,534,591 |

The tenant occupying the Theater Unit was forced to close on March 16, 2020 because of the COVID-19 outbreak and, as a result, stopped making rent payments. As of June 30, 2020, the outstanding balance due from tenant to Organization totaled approximately \$538,000, representing three month's rent and additional rent. The Organization has recorded an allowance for doubtful accounts in the amount of 50% of the balance outstanding. As of the report date, the tenant remains closed and an additional five month's rent has accumulated resulting in an outstanding balance of approximately \$1,655,000. The Organization is in the process of negotiating a lease amendment with the tenant. The Organization cannot predict with certainty the future rent stream, or if the rent receivable will be fully repaid, but the tenant has (i) given no indication of an intent to abandon the premises or otherwise not resume operations when the law permits it to do so and (ii) not claimed that any of the rent receivable is not due and payable to the Organization.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

Note 11 - Commitment and Contingencies (continued)

- b Government supported projects are subject to audit by the applicable government agencies.
- c In March 2020, the United States declared the global pandemic novel coronavirus COVID-19 outbreak a national emergency. As a result, the Organization was obliged to suspend and/or alter some of its program activities at the direction of state and local governmental authorities. While management is currently evaluating the potential impact that the resulting economic uncertainties may have on the Organization, it believes that its current financial assets are sufficient to support the Organization's operations on an ongoing basis.

Note 12 - Studio Rental Income

The Organization receives rental income for the use of space in the condominium units it owns. During the years ended June 30, 2020 and 2019, \$263,000 and \$260,680 was received from short-term tenants, and \$1,677,325 and \$1,758,297 was received from long-term (permanent) tenants. A significant portion of one of the condominium units is leased to the New York City Department of Education, which provides academic education to students enrolled in the dance program. The lease expires August 31, 2022. During the years ended June 30, 2020 and 2019, \$1,067,495 and \$1,072,171, respectively, was received from the Department of Education (included in the long-term totals above).

Future minimum annual rentals are as follows:

Year Ending June 30,

| 2021 | \$1,442,000 |
|-------------------------------------|-------------|
| 2022 | 900,000 |
| Thereafter, through August 31, 2023 | 150,000 |

Note 13 - Pension

The Organization has a tax deferred annuity plan qualified under Section 403(b) of the Internal Revenue Code. The plan covers all non-union full-time employees of the Organization. Employees may make voluntary contributions to the plan up to the maximum amount allowed by the Internal Revenue Service. During the year ending June 30, 2020, the Organization matched the first 3% of salary that an employee contributed, beginning after twelve months of employment. In 2020 and 2019, the Organization made matching contributions totaling \$41,568 and \$34,240, respectively.